

THE FLETCHER FORUM *of* WORLD AFFAIRS

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EDITOR'S NOTE

Here at Fletcher, we often talk about the importance of “building bridges” to effect change in the world. In every degree program, students are required to take an interdisciplinary course load with the goal of fostering understanding across disciplines, sectors, and regions. It is the hope that when we graduate and join the worldwide Fletcher alumni diaspora, we will carry these lessons with us throughout our careers—whether in government service, private industry, or non-governmental organizations.

The Fletcher curriculum seeks to address the notion that as the world becomes increasingly more connected and complex, the importance of partnerships and collaboration will grow. In everything from terrorism to global health, economics to migration, the world community runs a great risk by pursuing individual interests ahead of the common good.

In this issue, we bring you a collection of articles that explore some of these partnerships and collaborations. We start in the Fletcher family with Professor **BERNARD SIMONIN**, who provides a framework for evaluating the success (or in many instances, the failure) of partnerships. He explains twelve mistakes that are most prevalent within modern partnerships, and offers recommendations on how best to overcome these mistakes and build stronger partnerships in the future.

Keeping in mind the lessons learned from Professor Simonin, we move to pieces that explore partnerships and collaborations among states, international governmental organizations, and alliances. Professor **GEORGE ALOGOSKOUFIS** explores the deep economic and political rifts that currently divide Europe, and offers his recommendations for future policies that address these inequalities and the rise of nationalism in the region. **SOTIRIS RIZAS** follows with a detailed examination of Greece's experience in the Eurozone in the wake of the debt crisis. The piece provides insight into the Obama administration's role in debt negotiations and explains how the crisis has affected transatlantic relations. We then move to a piece from **RYAN WOPSCHALL** that offers a fascinating look into modern communications. Wopschall not only provides an explanation of how everything works to allow the constant communication that has characterized the 21st century, but also details the international cooperative mechanisms in place to protect the health of these technologies.

Next, drawing on his extensive experience in the U.S. government, **DEREK CHOLLET** provides an in-depth analysis of President Obama's foreign policy and offers insight into what we may see from President-Elect Trump's administration. In the wake of the Paris Agreement, Professor and Nobel laureate **WILLIAM MOOMAW** joins forces with Professor **PATRICK VERKOOIJEN** to address the merits of collaborative carbon pricing as a means to mitigate the harmful effects of climate change. **SREERAM CHAULIA** follows with an in-depth analysis of the rising regional powers in Asia and the global implications of a multipolar Asia. Ambassador **MARRIET SCHURMAN**, NATO Special Representative for Women, Peace and Security, closes the section by speaking about NATO's concerted effort to incorporate a gendered perspective into its military operations, and how it is working across cultural and regional divides to do so.

The second half of the journal shifts focus to collaborations in development, rights, and human security. **ELLEN AGLER**, CEO of the END Fund, discusses how innovative partnerships among NGOs, private companies, and philanthropists are making great strides toward eradicating some of the world's most dangerous Neglected Tropical Diseases. COO of Andela **CHRISTINA SASS** shares what inspired the young company at its start and points to the many opportunities for private industry to connect with the great, untapped talent in African nations. Next, Peace Corps Director **CARRIE HESSLER-RADELET** shares how the agency has evolved in its development strategy over its 56-year lifespan. She offers insight into how Volunteers are able to bring lasting change to their overseas communities and strengthen bilateral relationships between the United States and the more than 60 countries in which the Peace Corps serves.

Undersecretary of State for Civilian Security, Democracy, and Human Rights **SARAH SEWALL** speaks to the importance of building coalitions in the fight to prevent violent extremism and end the perpetration of mass atrocities. We then hear from **JACKSON EWING**, who outlines opportunities for regional cooperation in establishing carbon markets to reduce greenhouse gas emissions. A Northeast Asian carbon market, bolstered by the private sector, would not only be a step in the right direction on climate change, but could also improve diplomatic relations among actors in the region. Finally, President of the Sámi Parliament **AILI KESKITALO** shares the experience of Native populations in the Arctic, explains their critical role in discussions surrounding the region's future, and offers recommendations on how to build the relationships needed to ensure that each population has a seat at the table.

Thank you to *The Forum* staff—this issue would not be possible without your tireless work and dedication. And on behalf of the *The Forum*, a sincere thank you to you, our reader. We appreciate your continued readership and support, and hope that you thoroughly enjoy this issue.

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